

2017-18 First Interim Financial Report

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December 13, 2017

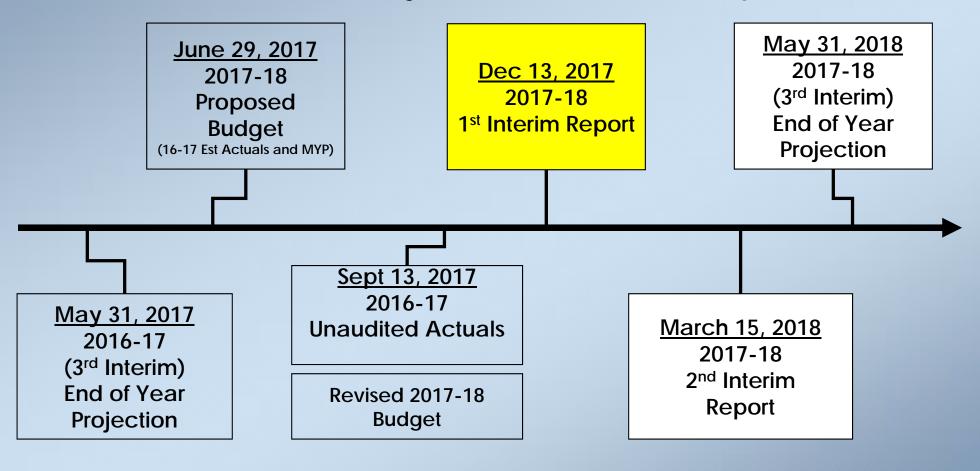
Agenda/Topics to Be Covered

- Purpose
- Timeline of major financial reports
- Fiscal Stabilization
- Enrollment & Local Control Funding Formula
- STRS/PERS and Employee Health Benefits
- Special Education
- Deficit Spending and Multi-Year Projection
- Certification & Next Steps
- Concluding Remarks

Purpose

- Education Code Section 42131 requires that school districts submit to their County Office of Education (LACOE) a First Interim Financial Report no later to December 15th
- The First Interim Report reflects changes to the budget, revised assumptions, and projections occurring since the Budget Adoption
- Provides updated financial information to the Board, State Administrator, oversight agencies, and stakeholders
- Provides actuals for July 1 2017 through October 31 2017 for comparison to budget

Timeline of major financial reports



Fiscal Stabilization

How did we get here?

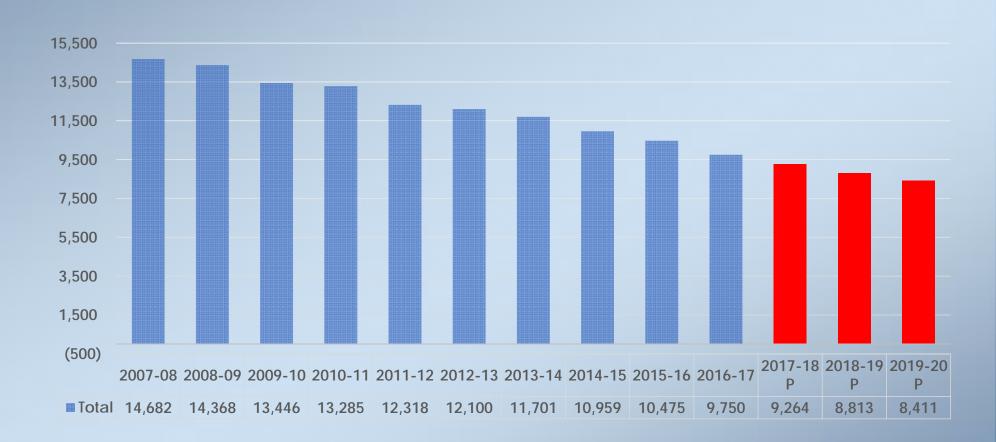
| Deficit Spending | 2016-17 Adopted Budget | 2016-17 1st Interim | 2016-17 2nd Interim | 2016-17 3rd Interim | 2017-18 Revised Budget* | |
|---------------------|------------------------------|----------------------------------|------------------------------|----------------------------------|----------------------------------|-------------------|
| 2016-17 | \$ (1,196,726) | \$ (1,233,848) | \$ (2,409,104) | \$ (524,197) | \$ (4,374,291)** | over \$21 million |
| 2017-18 | \$ (602,907) \$ (448,339) | \$ (1,557,397) \$ (1,550,571) | \$ (4,752,820) \$ 160,102 | \$ (1,442,267) \$ (4,231,114) | \$ (8,143,483) \$ (9,058,000) | over 3 years |
| 2019-20 | N/A | N/A | N/A | N/A | \$ (15,603,000) | |

^{**} Deficit before forgoing WC contribution

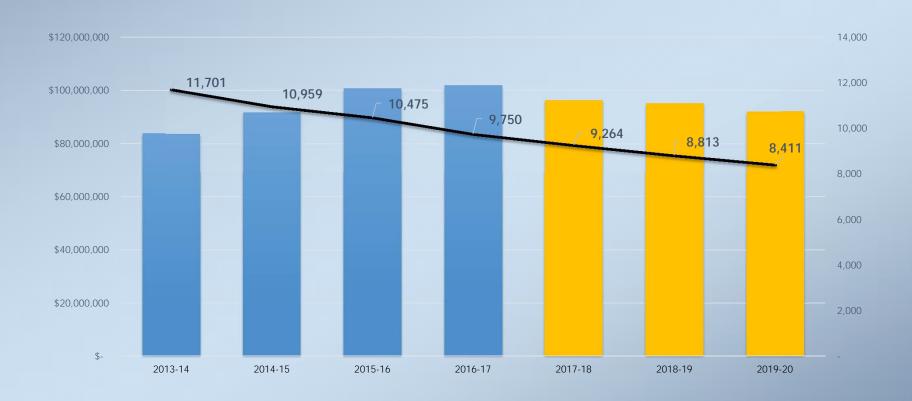
Fiscal Stabilization

- Reduced district-office, department budgets by 20%
 - Including personnel, contracts, and other
- Reduced and capped management medical benefits as follows:
 - \$7,000 Employee
 - \$8,200 Employee + 1 Dependent
 - \$9,400 Employee + 2 Dependents or More
- Proposed similar reductions and caps on benefits to ITA & CalPro
- Reduced Management & Classified Positions, including:
 - Director of Human Resources
 - Director of Compliance & Internal Audit
 - Director of Assessment
 - Various Classified positions

Enrollment



Local Control Funding



STRS & PERS Costs

| STRS | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
|-------------------------------|-------------|-------------|-------------|-------------|
| STRS Employer Rate | 14.43% | 16.28% | 18.13% | 19.10% |
| Employer Cost | \$6,374,784 | \$6,993,449 | \$7,628,616 | \$8,036,765 |
| Increase in Employer Costs | | \$618,665 | \$635,167 | \$408,149 |

| PERS | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
|----------------------|-------------|-------------|-------------|-------------|
| PERS Employer Rate | 15.53% | 18.10% | 20.80% | 23.80% |
| Employer Cost | \$2,675,507 | \$3,074,458 | \$3,533,078 | \$4,042,657 |
| Increase in Employer | | \$398,951 | \$458,620 | \$509,579 |
| Costs | | | | |

• By 2020-21, STRS & PERS (combined) will represent 8-10% of IUSD's Budget

Employee Health Benefits

 District's maximum contribution to Health Benefits (employee plus family coverage)

| Maximum Annual Contributions to Health Benefits | Medical | Dental | Vision | Total Medical, Dental, and Vision |
|---|-------------|------------|----------|--|
| Certificated (July 1 - Dec 31, 2017) | \$19,054.10 | \$1,759.00 | \$382.80 | \$21,195.90 |
| Classified (July 1 - Dec 31, 2017) | \$19,054.10 | \$1,759.00 | \$382.80 | \$21,195.90 |
| Management (July 1 – Dec 31, 2017) | \$9,400.00 | \$1,759.00 | \$382.80 | \$11,541.80 |

Special Education

| Special Education (excluding transportation) | 2015-16 Unaudited Actual | 2016-17 Unaudited Actual | 2017-18 First Interim Budget |
|--|-----------------------------|-----------------------------|---------------------------------|
| Expenditures (all resources) | \$27,984,776 | \$30,275,826 | \$30,967,296 |
| +Increase / -(Decrease) | | +\$2,291,050 | +\$691,470 |

- Of the \$31 million budgeted in Special Education Costs, approximately \$24.2 million is funded from the district's General Fund
- Bringing back programs from LACOE and Non-Public Schools is key to controlling costs
 - January 2018, IUSD is hiring 9 teachers from Spectrum NPS to operate SDC classes for IUSD
- Operating programs at IUSD Schools

Deficit Spending and Multi-Year Projections

| Unrestricted General Fund | 2017-18 First Interim | 2018-19 MYP | 2019-20 MYP |
|-------------------------------|--------------------------|----------------|----------------|
| Revenues & Contributions | \$70,533,511 | \$69,151,541 | \$63,378,727 |
| Expenditures & Uses | \$77,912,474 | \$75,866,463 | \$75,456,508 |
| Annual Deficit | \$(7,378,963) | \$(6,714,922) | \$(12,280,517) |
| Forgo WC Contribution | | | |
| 2018-19 Ongoing | | +\$7,870,000 | +\$7,870,000 |
| Reductions 2019-20 Ongoing | | | +\$5,500,000 |
| Reductions | | | τψ3,300,000 |
| Change in Fund Balance | \$(7,378,963) | \$1,155,078 | \$1,292,219 |

Improving Budget and Projections

| Deficit Spending Financial Reports FY 2016-17 | 2017-18 Adopted Budget | 2017-18 First Interim Report | Change |
|---|---------------------------|---------------------------------|---------------|
| 2017-18 | \$ (8,143,483) | \$ (7,378,963) | \$ +764,520 |
| 2018-19 | \$ (9,058,000) | \$ (7,870,000) | \$ +1,188,000 |
| 2019-20 | \$ (15,603,000) | \$ (13,370,000) | \$ +2,233,000 |

- Conservative projections and accurate information
- Transparent to our Board, stakeholders, and oversight agencies
- Continuously re-assessing and making incremental progress

2017-18 First Interim Certification

- Options
 - Positive:
 - Qualified:
 - Negative:
- Recommendation:
 - Negative:
 - There remains a lot of uncertainty regarding negotiations, cost containment efforts, enrollment, and facilities

Concluding Remarks

- Fiscal Recovery
 - Incremental improvement to budget at each future reporting period
 - Refocus efforts on "Space Consolidation"
 - Removing unused portables (Monroe, Bennett-Kew, Oak, Worthington, DO, etc)
 - Utilizing permanent buildings and classrooms for programs (Special Education)
 - Transition from managing fiscal crisis to strategic planning
 - Budget Advisory Committee and Future Board Presentations
 - FCMAT and Financial Management

Question from the Board?

Special thanks to:

LACOE - Dr. Candi Clark

Christine Dacanay, Director of Fiscal Services

Staff of Business Services